				Actu	ıal vs. Bı	ıdget	Bu	dget (Change				
Department	2021	2022	2022		2022			2022	2/23	2023	2024	2025	2026
	Actual	Budget	Actual	%	\$		%	\$		Forecast	Forecast	Forecast	Forecast
General Municipal Services													
General Municipal Services \$	(17,278,023)	\$ (18,729,549)	\$ (18,496,652)	99%	\$	232,897	6%	\$	(1,116,293) \$	(19,845,842) \$	(19,369,254) \$	(19,272,716) \$	(19,272,716)
Corporate Services													
Administration \$	4,607,015	\$ 4,192,545	\$ 4,444,511	106%	\$	251,966	-3%	\$	(133,136) \$	4,059,408 \$	3,982,671 \$	3,988,610 \$	3,988,610
Cemetery \$	5,696	\$ 8,700	\$ 6,313	73%	\$	(2,387)	98%	\$	8,500 \$	17,200 \$	17,200 \$	7,200 \$	7,200
Legislative \$	589,191	\$ 629,451	\$ 607,537	97%	\$	(21,914)	2%	\$	14,389 \$	643,840 \$	643,840 \$	718,240 \$	718,240
Operation Services													
Road Transportation \$	11,851,665	\$ 13,247,620	\$ 13,330,939	101%	\$	83,319	10%	\$	1,343,179 \$	14,590,799 \$	14,512,688 \$	14,316,636 \$	14,316,636
Safety \$	149,239	\$ 175,968	\$ 140,792	80%	\$	(35,175)	23%	\$	39,627 \$	215,595 \$	209,495 \$	215,395 \$	215,395
Community Engagement Services													
Agricultural Service Board \$	769,733	\$ 1,096,823	\$ 903,504	82%	\$	(193,319)	-16%	\$	(170,829) \$	925,994 \$	954,719 \$	991,512 \$	991,512
Disaster and Emergency Services \$	31,879	\$ 41,463	\$ 27,779	67%	\$	(13,683)	-3%	\$	(1,338) \$	40,125 \$	35,475 \$	41,600 \$	41,600
Family & Community Support Services \$	89,795	\$ 72,086	\$ 135,722	188%	\$	63,636	60%	\$	43,245 \$	115,331 \$	103,300 \$	103,300 \$	103,300
Fire \$	725,692	\$ 926,786	\$ 818,946	88%	\$	(107,840)	-1%	\$	(12,355) \$	914,431 \$	954,280 \$	995,154 \$	995,154
Library Services \$	218,806	\$ 226,060	\$ 223,730	99%	\$	(2,330)	6%	\$	13,670 \$	239,730 \$	245,330 \$	251,099 \$	251,099
Marketing and Communications \$	254,545	\$ 251,850	\$ 224,104	89%	\$	(27,746)	20%	\$	49,959 \$	301,809 \$	234,609 \$	234,609 \$	234,609
Recreation \$	47,694	\$ 170,217	\$ 117,068	69%	\$	(53,149)	46%	\$	78,968 \$	249,185 \$	249,185 \$	249,185 \$	249,185
Special Transportation \$	105,137	\$ 102,819	\$ 102,086	99%	\$	(733)	-1%	\$	(1,319) \$	101,500 \$	101,500 \$	102,149 \$	102,149
Infrastructure Services													
Engineering \$	730	\$ 106,276	\$ 179,109	169%	\$	72,833	40%	\$	42,134 \$	148,410 \$	93,910 \$	93,910 \$	93,910
Facility Operations \$	46,814	\$ 118,939	\$ 121,888	102%	\$	2,949	0%	\$	39,758 \$	158,697 \$	153,697 \$	153,697 \$	153,697
Geographic Information System (GIS) \$	142,194	\$ 269,449	\$ 203,140	75%	\$	(66,309)	32%	\$	86,850 \$	356,299 \$	184,570 \$	185,302 \$	185,302
Lagoons \$	50,877	\$ 52,000	\$ 64,246	124%	\$	12,246	25%	\$	13,000 \$	65,000 \$	65,000 \$	65,000 \$	65,000
Sewer Systems \$	77,477	\$ 69,660	\$ 54,035	78%	\$	(15,625)	-41%	\$	(28,370) \$	41,290 \$	41,291 \$	41,291 \$	41,291
Solid Waste \$	70,094	\$ 64,000	\$ 68,205	107%	\$	4,205	7%	\$	4,300 \$	68,300 \$	68,300 \$	68,300 \$	68,300
Towers \$	66,063	\$ 75,837	\$ 53,864	71%	\$	(21,973)	95%	\$	72,171 \$	148,008 \$	148,008 \$	148,008 \$	148,008
Water \$	54,908	\$ 58,195	\$ 52,120	90%	\$	(6,075)	22%	\$	12,933 \$	71,128 \$	71,128 \$	71,128 \$	71,128
Growth and Compliance Services													
Airport \$	49,036	\$ 22,725	\$ 27,082	119%	\$	4,357	62%	\$	14,100 \$	36,825 \$	43,825 \$	43,825 \$	43,825
Development & Planning Services \$	302,954	\$ 587,352	\$ 317,194	54%	\$	(270,159)	-17%	\$	(99,089) \$	488,263 \$	436,076 \$	379,076 \$	379,076
Economic Development \$	72,574	\$ 164,401	\$ 133,670	81%	\$	(30,731)	11%	\$	18,867 \$	183,268 \$	180,693 \$	180,613 \$	180,613
Enforcement Services \$	251,689	\$ 334,556	\$ 296,036	88%	\$	(38,520)	66%	\$	219,407 \$	553,963 \$	464,164 \$	453,577 \$	453,577
Municipal Land and Development \$	-	-	\$ 584		\$	584		\$	(93,857) \$	(93,857) \$	(31,000) \$	(31,000) \$	(31,000)
Net Cost of Departments \$	20,376,952	\$ 23,065,777	\$ 22,654,204	98%	\$	(411,573)	7%	\$	1,574,765 \$	24,640,542 \$	24,163,954 \$	24,067,416 \$	24,067,416
GRAND TOTAL (SURPLUS) DEFICIT: \$	3,098,929	\$ 4,336,228	\$ 4,157,552	96%	\$	(178,676)	11%	\$	458,471 \$	4,794,700 \$	4,794,700 \$	4,794,700 \$	4,794,700
 Less amortization on tangible capital assets \$ 	(4,344,472)	\$ (4,336,228)	\$ (4,790,963)						\$	(4,794,700) \$	(4,794,700) \$	(4,794,700) \$	(4,794,700)
- Plus transfers to fund capital investments \$	-	\$ -	\$ -						\$	- \$	- \$	- \$	-
Net (SURPLUS) DEFICIT: \$	(1,245,543)	\$ 0	\$ (633,411)						\$	(0) \$	(0) \$	0 \$	0
	(=,= .0,0 .0)		, (300):=1)						7	(=, 7	(-) 4		





GENERAL MUNICIPAL SERVICES

This is the County function where tax revenue and all requisitions, such as seniors' housing and provincial education tax, are collected. The municipal taxation collected here is used to support the operations of all tax funded services in all departments within the County.

MUNICIPAL TAX RATE INCREASES – 5 YEARS AT A GLANCE

CLASS	2018	2019	2020	2021	2022
Residential Improved	1.0225%	1.00%	0.50%	0.00%	2.75%
Non-Residential	1.0225%	0.00%	0.00%	0.00%	2.75%

				Budget Change 2022/2023		Actual vs. Budget 2022	
	2022 Actual	2022 Budget	2023 Budget	%	\$	%	\$
Revenue: : Division: 1.00 General Municipal Services							
101. Net Taxation	23,450,172	23,435,887	25,707,781	10%	2,271,894	100%	14,285
103. Grant Revenue	0	0	0	0%	0	0%	0
104. Sales and User Charges	17,060	12,000	2,000	-83%	(10,000)	142%	5,060
105. Penalties, Fines and Interest	832,244	809,000	804,000	-1%	(5,000)	103%	23,244
110. Other Revenue	42,810	17,000	25,000	47%	8,000	252%	25,810
111. From Reserves, Surplus and Inventory	1,245,543	1,245,543	633,410	-49%	(612,133)	100%	0
TOTAL REVENUE	25,587,828	25,519,430	27,172,191	6%	1,652,761	100%	68,398
Expense: : Division: 1.00 General Municipal Services							
204. Bank Charges, Insurance and Other	33,484	44,735	41,000	-8%	(3,735)	75%	(11,251)
205. Requisitions	6,561,831	6,535,213	6,870,966	5%	335,753	100%	26,618
209. Grants to Organizations, Contributions, Donations	26,999	49,933	52,801	6%	2,868	54%	(22,935)
210. Other Expenses	34,958	0	41,582	100%	41,582	0%	34,958
211. To Reserves, Surplus and Inventory	433,904	160,000	320,000	100%	160,000	271%	273,904
TOTAL EXPENSE	7,091,176	6,789,881	7,326,349	8%	536,468	104%	301,295
NET TOTAL: Division: 1.00 General Municipal Services	18,496,652	18,729,549	19,845,842	6%	1,116,293	99%	(232,897)

2022 TO 2023 BUDGET VARIANCES – OVERALL VARIANCE INCREASE 6%

2023 Budget Highlights

Tax assessment growth and inflation of approximately 5%

- Residential impact	660,000
- Linear impact	163,000
5.56% tax increase to all assessment classes	964,000
RCMP Provincial billing increase of \$366,000	707,862
Contributions to STARS, Watersheds, Legions	52,800
Community Aggregate Levy Contributions	300,000





CORPORATE AND LEGISLATIVE SERVICES Operating Budget Impact 19.16%

Corporate Services holds the Legislative, Administration (Assessment, Information Technology, Onoway Medical Clinic) and Cemetery Services.

				Budget Change 2022/2023		Actual vs. Budget 2022	
	2022 Actual	2022 Budget	2023 Budget	%	\$	%	\$
Revenue: : Division: 2.00 Corporate Services							
103. Grant Revenue	448	0	0	0%	0	0%	448
104. Sales and User Charges	216,595	205,345	243,805	19%	38,460	105%	11,250
122. Other Government Revenue	0	0	0	0%	0	0%	0
110. Other Revenue	228,784	255,900	255,900	0%	0	89%	(27,116)
111. From Reserves, Surplus and Inventory	444,792	408,524	525,787	29%	117,263	109%	36,268
105. Penalties, Fines and Interest	209	100	100	0%	0	209%	109
TOTAL REVENUE	890,829	869,869	1,025,592	18%	155,723	102%	20,960
Expense: : Division: 2.00 Corporate Services							
202. Materials, Goods and Supplies	378,153	492,365	460,960	-6%	(31,405)	77%	(114,212)
203. Contracted and General Services	1,732,157	1,365,800	1,440,410	5%	74,610	127%	366,357
211. To Reserves, Surplus and Inventory	335,780	169,191	176,750	4%	7,559	198%	166,589
201. Salaries, Wages and Benefits	2,538,353	2,719,769	2,636,563	-3%	(83,207)	93%	(181,417)
204. Bank Charges, Insurance and Other	145,787	176,646	239,304	35%	62,658	83%	(30,859)
220. Amortization on Assets	384,534	370,900	385,000	4%	14,100	104%	13,634
210. Other Expenses	326,203	297,420	297,420	0%	0	110%	28,783
212. Debt Principal Payments	102,473	102,473	103,634	1%	1,161	100%	(0)
209. Grants to Organizations, Contributions, Donations	5,750	6,000	6,000	0%	0	96%	(250)
TOTAL EXPENSE	5,949,189	5,700,564	5,746,041	1%	45,476	104%	248,625
NET TOTAL: Division: 2.00 Corporate Services	(5,058,361)	(4,830,695)	(4,720,449)	-2%	110,247	105%	(227,665)

2022 TO 2023 BUDGET VARIANCES - OVERALL VARIANCE DECREASE 2%

Replacement of three (3) IT servers	118,000
Implementation of new Payroll program with electronic timesheets	60,000
Reserve transfer for future expenditures	165,000
Improvements to Fern Valley & Onoway Cemeteries	10,000
Grants to Cemetery Organizations	6,000





OPERATION SERVICES Operating Budget Impact 60.09%

The Operation Services Budget reflects the Roads, Bridge, Culverts and Drainage and Fleet, it also contains the Safety Budget.

				Budget Change 2022/2023		Actual vs. Budget 2022	
	2022 Actual	2022 Budget	2023 Budget	%	\$	%	\$
Revenue: : Division: 4.00 Operation Services							
111. From Reserves, Surplus and Inventory	301,341	377,525	297,512	-21%	(80,013)	80%	(76,184)
103. Grant Revenue	1,342,145	1,298,887	959,298	-40%	(514,589)	103%	43,258
104. Sales and User Charges	336,376	122,200	406,000	232%	283,800	275%	214,176
120. Disposal on Capital Assets/Contributed Assets	144,000	450,000	10,000	-98%	(440,000)	32%	(306,000)
122. Other Government Revenue	14,432	30,000	20,000	-33%	(10,000)	48%	(15,569)
105. Penalties, Fines and Interest	32,945	13,500	27,500	104%	14,000	244%	19,445
110. Other Revenue	468	0	0	0%	0	0%	468
TOTAL REVENUE	2,171,706	2,292,112	1,720,310	-33%	(746,802)	95%	(120,406)
Expense: : Division: 4.00 Operation Services							
201. Salaries, Wages and Benefits	3,590,398	3,761,855	4,220,352	12%	458,498	95%	(171,457)
202. Materials, Goods and Supplies	3,794,931	4,073,692	3,975,640	-2%	(98,052)	93%	(278,761)
203. Contracted and General Services	2,897,817	3,101,934	2,830,536	-14%	(446,398)	93%	(204,117)
204. Bank Charges, Insurance and Other	312,774	305,839	379,651	24%	73,812	102%	6,934
211. To Reserves, Surplus and Inventory	349,117	183,500	147,500	-20%	(36,000)	190%	165,617
212. Debt Principal Payments	948,880	948,880	1,223,025	29%	274,145	100%	0
209. Grants to Organizations, Contributions, Donations	0	0	0	0%	0	0%	0
220. Amortization on Assets	3,749,522	3,340,000	3,750,000	12%	410,000	112%	409,522
210. Other Expenses	0	0	0	0%	0	0%	0
TOTAL EXPENSE	15,643,437	15,715,700	16,526,704	4%	636,004	100%	(72,262)
NET TOTAL: Division: 4.00 Operation Services	(13,471,732)	(13,423,588)	(14,806,394)	10%	(1,382,806)	100%	(48,144)

2022 TO 2023 BUDGET VARIANCES - OVERALL VARIANCE INCREASE 10%

Safety Training & Development for Employees	36,000
Annual Gravel Program	1,995,530
Shoulder Pulls (CCBF Grant funded)	301,329
Annual Dust Control	100,000
Lisburn Shop and Yard security system	30,000
Fuel and oil (2021 \$820,370; 2022 \$1,177,520)	1,105,000
Parts for Equipment	425,000
Millings Purchase (Funded from Infrastructure Fund)	105,000
Culverts and Drainage	170,000
Hard Surface Road Maintenance and Repairs	272,000
Bridge Repairs and Maintenance	113,000





COMMUNITY ENGAGEMENT SERVICES Operating Budget Impact 11.72%

Community Engagement Services Budget contains Marketing and Communications, Fire, Agriculture, Emergency and Disaster, Family and Community Support, Recreation, Library and Special Transportation for the East and West End Bus Service.

				Budget Change 2022/2023		Actual vs. Budget 2022	
	2022 Actual	2022 Budget	2023 Budget	%	\$	%	\$
Revenue: : Division: 3.00 Community Engagement Services							
103. Grant Revenue	1,171,672	617,411	761,568	23%	144,157	190%	554,261
104. Sales and User Charges	832,954	993,278	985,005	-1%	(8,273)	84%	(160,324)
110. Other Revenue	53,395	121,437	144,998	19%	23,561	44%	(68,042)
111. From Reserves, Surplus and Inventory	30,269	22,550	172,517	665%	149,967	134%	7,719
120. Disposal on Capital Assets/Contributed Assets	0	0	0	0%	0	0%	0
122. Other Government Revenue	62,594	37,538	41,796	11%	4,258	167%	25,056
101. Net Taxation	696,900	696,800	709,900	2%	13,100	100%	100
105. Penalties, Fines and Interest	6,108	1,000	2,500	150%	1,500	611%	5,108
TOTAL REVENUE	2,853,892	2,490,014	2,818,284	13%	328,270	115%	363,878
Expense: : Division: 3.00 Community Engagement Services							
201. Salaries, Wages and Benefits	1,797,578	2,071,434	2,165,596	5%	94,162	87%	(273,856)
203. Contracted and General Services	1,652,341	1,422,736	1,405,928	-1%	(16,808)	116%	229,605
202. Materials, Goods and Supplies	343,706	355,505	389,070	9%	33,565	97%	(11,799)
204. Bank Charges, Insurance and Other	70,823	79,220	86,830	10%	7,610	89%	(8,397)
220. Amortization on Assets	355,856	319,300	356,400	12%	37,100	111%	36,556
210. Other Expenses	77,884	82,039	12,500	-85%	(69,539)	95%	(4,155)
211. To Reserves, Surplus and Inventory	190,710	14,518	125,962	768%	111,444	1314%	176,192
209. Grants to Organizations, Contributions, Donations	917,933	1,033,367	1,164,103	13%	130,736	89%	(115,434)
TOTAL EXPENSE	5,406,831	5,378,119	5,706,389	6%	328,271	101%	28,712
NET TOTAL: Division: 3.00 Community Engagement Services	(2,552,939)	(2,888,104)	(2,888,105)	0%	(1)	88%	335,165

2022 TO 2023 BUDGET VARIANCES - OVERALL VARIANCE 0%

New Website transition with ecommerce capabilities and intranet	45,000
Structure and Wildland Fire Fighter Protective Gear	37,000
Fire Fighter Recruitment Program	12,000
Grants and Industry Contributions for fire training and PPE	98,100
Disaster / Emergency Event Response	12,500
East End and West End Bus Contributions	48,000
West End Bus Contributions to Mayerthorpe Portion	80,500
Seniors Home Support Program	34,260
Playschool & Out-of-School Care Program	40,100
Summer Programs and Softball Programs	31,500
Problem Wildlife Control	197,800
Noxious Weed Control and Mitigation	252,000
ALUS Program (ALUS Grant Funded)	125,000
Annual Roadside Mowing Program	175,000
Boat Launch and Day Use Area Maintenance and Repairs	39,000
Recreation Facility and Program Assistance Grant (Recreation Sp. Levy)	709,900
Commitment to the County Library Board and Yellowhead Regional	236,980





INFRASTRUCTURE SERVICES Operating Budget Impact 4.29%

Infrastructure Services Budget contains Geographic Information Systems (GIS), Sewer systems, Lagoons, Water, Solid Waste, Facility Operations and Towers.

				Budget Change 2022/2023		Actual vs. Budget 2022	
	2022 Actual	2022 Budget	2023 Budget	%	\$	%	\$
Revenue: : Division: 5.00 Infrastructure Services							
104. Sales and User Charges	1,438,427	1,369,525	1,501,296	10%	131,771	105%	68,902
111. From Reserves, Surplus and Inventory	694,163	601,967	365,543	-39%	(236,424)	115%	92,196
122. Other Government Revenue	0	600	600	0%	0	0%	(600)
110. Other Revenue	0	507,012	51,308	-90%	(455,704)	0%	(507,012)
101. Net Taxation	290,895	279,940	333,965	19%	54,025	104%	10,955
112. Acquisition of Debt for Operating	0	0	600,000	100%	600,000	0%	0
TOTAL REVENUE	2,423,485	2,759,044	2,852,712	3%	93,668	88%	(335,559)
Expense: : Division: 5.00 Infrastructure Services							
201. Salaries, Wages and Benefits	842,768	991,500	1,080,453	9%	88,953	85%	(148,732)
202. Materials, Goods and Supplies	232,135	151,031	363,040	140%	212,009	154%	81,104
203. Contracted and General Services	1,635,780	1,385,764	1,856,877	34%	471,113	118%	250,016
204. Bank Charges, Insurance and Other	85,693	94,376	120,946	28%	26,570	91%	(8,683)
211. To Reserves, Surplus and Inventory	109,065	140,420	119,491	-15%	(20,929)	78%	(31,355)
212. Debt Principal Payments	39,468	39,468	40,929	4%	1,461	100%	(0)
210. Other Expenses	0	499,812	51,308	-90%	(448,504)	0%	(499,812)
220. Amortization on Assets	275,184	269,028	276,800	3%	7,772	102%	6,156
209. Grants to Organizations, Contributions, Donations	0	2,000	0	-100%	(2,000)	0%	(2,000)
TOTAL EXPENSE	3,220,092	3,573,399	3,909,843	9%	336,444	90%	(353,307)
NET TOTAL: Division: 5.00 Infrastructure Services	(796,607)	(814,355)	(1,057,132)	30%	(242,777)	98%	17,748

2022 TO 2023 BUDGET VARIANCES – OVERALL VARIANCE INCREASE 30%

High accuracy GPS field receiver and replacement GIS server	75,000
Aerial Photos (funded by the Infrastructure Fund)	59,350
Special Project: Utility study, Hwy 37 Interchange	44,500
2023 Phase B – Darwell Lagoon Commission Capital Share to Tri-Village County share 10%	
(90% Grant Funded – LSAC Share 2022: \$180,000 Balance of project in Budget 2024 \$420,000)	600,000
Wild Water Commission Costs (Operating and Debt Repayment)	51,628
North 43 Commission sewer operating expenses	47,927
Sewer repairs	18,350
Fuel and oil for garbage trucks	105,000
Transfer station gravel, locks, card scanner, general repairs	12,500
Highway 43 Waste Commission disposal fees (Increase of 5%)	339,045
Replacement bins (funded by the Solid Waste Fund)	22,000
Lock replacement due to break and enters for municipal facilities	10,000
Radio licenses	20,000





GROWTH AND COMPLIANCE SERVICES Operating Budget Impact 4.74%

Growth and Compliance Services Budget contains Development and Planning, Enforcement, Airport and Municipal Land and Development.

				Budget Char	rge 2022/2023	Actual vs.	Budget 2022
	2022 Actual	2022 Budget	2023 Budget	%	\$	%	\$
Revenue: : Division: 6.00 Growth and Compliance Services							
105. Penalties, Fines and Interest	39,826	51,000	51,000	0%	0	78%	(11,174)
110. Other Revenue	79,303	69,150	97,100	40%	27,950	115%	10,153
122. Other Government Revenue	236,640	243,860	264,770	9%	20,910	97%	(7,220)
103. Grant Revenue	10,606	270,000	91,110	-66%	(178,890)	4%	(259,394)
104. Sales and User Charges	439,893	364,100	428,600	18%	64,500	121%	75,793
111. From Reserves, Surplus and Inventory	55,838	7,000	96,691	1281%	89,691	798%	48,838
101. Net Taxation	13,500	0	0	0%	0	0%	13,500
120. Disposal on Capital Assets/Contributed Assets	0	0	1,264,745	100%	1,264,745	0%	0
TOTAL REVENUE	875,605	1,005,110	2,294,016	128%	1,288,906	87%	(129,505)
Expense: : Division: 6.00 Growth and Compliance Services							
201. Salaries, Wages and Benefits	1,169,571	1,297,576	1,343,486	4%	45,910	90%	(128,005)
202. Materials, Goods and Supplies	67,504	80,460	115,470	44%	35,010	84%	(12,956)
203. Contracted and General Services	308,984	597,608	716,709	20%	119,101	52%	(288,624)
204. Bank Charges, Insurance and Other	6,542	6,650	6,025	-9%	(625)	98%	(108)
209. Grants to Organizations, Contributions, Donations	0	0	0	0%	0	0%	0
220. Amortization on Assets	25,868	37,000	26,500	-28%	(10,500)	70%	(11,132)
211. To Reserves, Surplus and Inventory	42,461	34,050	1,085,838	3089%	1,051,788	125%	8,411
210. Other Expenses	29,241	60,800	168,450	177%	107,650	48%	(31,559)
212. Debt Principal Payments	0	0	0	0%	0	0%	0
TOTAL EXPENSE	1,650,171	2,114,144	3,462,478	64%	1,348,334	78%	(463,973)
NET TOTAL: Division: 6.00 Growth and Compliance Services	(774,566)	(1,109,034)	(1,168,462)	5%	(59,428)	70%	334,469

2022 TO 2023 BUDGET VARIANCES – OVERALL VARIANCE INCREASE 5%

CPO e-ticketing software	10,300
Replacement Toughbook laptops for Peace Officers	33,000
Airport Landing Strip line painting and grass mowing	20,000
Heather down Area Structure Plan M#364-2022 (funded by the Infrastructure Fund)	89,691
Alberta Beach IDP (RCP Grant funded)	89,010
Land lease revenue from the oil and gas industry	21,000
Net Sale revenue of 19 parcels of land (To be transferred to reserve fund)	1,000,000
Ratepayer contests and awards: annual calendar	13,450
Business Tax Incentive Program*	155,000

^{*} The Business Tax Incentive Program amount will fluctuate based on the number of businesses qualifying for the small business tax rate.



DESCRIPTION	GRANT ID	MSI CAPITAL	TOTAL MSI GRANT RESERVES
ACTUAL PRIOR YEAR BALANCE FORWARD PRIOR YEAR GRANTS TO BE RECEIVED		(1,932,063.95)	(1,932,063.95)
		(1,932,063.95)	(1,932,063.95)
ANNUAL ALLOCATION - MSI CAPITAL		(1,450,152.00)	(1,450,152.00)
TOTAL ANNUAL ALLOCATION		(1,450,152.00)	(1,450,152.00)
TOTAL GRANTS AVAILABLE		(3,382,215.95)	(3,382,215.95)
CURRENT YEAR ACTUALS			
			-
	_	-	
CURRENT YEAR EXPENDITURES	_	-	-
ENDING BALANCE AVAILABLE	<u> </u>	(3,382,215.95)	(3,382,215.95)
CURRENT AND FUTURE YEAR COMMITMENTS*	_		
TWP RD 563A (RR13 TO 14) - FIX CUL DE SAC (MSP) MAP104 (2022)	CAP-14026	25,000.00	25,000.00
ROADSIDE MOWER ATTACHMENT X 2 (CP2022-02)	CAP-14728	300,000.00	300,000.00
FIRE STATION SQUAD & EQUIPMENT (CP2022-03)	CAP-14729	95,786.37	95,786.37
FUEL LOCK SYSTEM AT SHOP (CP2022-04)	CAP-14730	120,000.00	120,000.00
FACILITY MAINTENANCE VAN (CP2022-06)	CAP-14731	75,000.00	75,000.00
SKIDSTEER AND TRAILER (CP2022-17)	CAP-14734/M# 484-2022	110,300.00	110,300.00
LIGHT DUTY 1/2 TONNE TRUCK BUYOUTS (CP2022-30)	M# 484-2022	45,000.00	45,000.00
AG SERVICES SPRAY TRUCK (CP2022-31)	M# 484-2022	100,000.00	100,000.00
COLD STORAGE FACILITY - LISBURN YARD (CP2022-29)	M# 484-2022	146,314.29	146,314.29
TR544, RR11 TO RR21	CAP-09713	241,608.00	241,608.00
ANNUAL GRADER PURCHASE (2023)	CP2023-01	1,142,850.00	1,142,850.00
GARBAGE TRUCK (2023)		350,000.00	350,000.00
RR33, AB. BEACH TO TWP 535 PRELIMINARY DESIGN AND ENGINEERING		100,000.00	100,000.00
MUNICIPAL SHOP PRELIMINARY DESIGN AND ENGINEERING		75,000.00	75,000.00
OUTSTANDING COMMITMENTS		2,926,858.66	2,926,858.66
UNCOMMITED FUNDING AVAILABLE		(455,357.29)	(455,357.29
2023 + COMMITMENTS			
MSI24 FUTURE - TWP544, RR11 TO RR21 (2024)		241,608.00	241,608.00
MSI25 FUTURE - TWP544, RR11 TO RR21 (2025)		20,094.00	20,094.00
		261,702.00	261,702.00
INFORMATION ONLY MSI ANNUAL FUNDING	2022 ACTUAL	2023 ESTIMATE	VADIANCE
UNIUNUAL FUNDINU	ZUZZ ACTUAL	2023 E311IVIA1E	VARIANCE

INFORMATION ONLY			
MSI ANNUAL FUNDING	2022 ACTUAL	2023 ESTIMATE	VARIANCE
- Capital	(1,450,152.00)	(1,450,152.00)	-
- Basic Transportation	-	-	-
- Operating	(107,918.00)	(215,836.00)	107,918.00
TOTAL:	(1,558,070.00)	(1,665,988.00)	107,918.00



CANADA COMMUNITY BUILDING FUND & STIP GRANT REPORT 2023 APPROVED BUDGET APRIL 13, 2023

DESCRIPTION	STATUS	CCBF GAS TAX	STIP GRANT	TOTAL STIP/CCBF GRANT RESERVES
PRIOR YEAR DEFERRED GRANTS PRIOR YEAR GRANTS TO BE RECEIVED (NOTE 1)		(2,203,699.08)	(251,783.07)	(2,455,482.15)
		(2,203,699.08)	(251,783.07)	(2,455,482.15)
ANNUAL CANADA COMMUNITY BLDG FUND		(682,295.00)	-	(682,295.00)
2022 APPROVED STIP FUNDING (BF71083)		(500 007 00)	(506,250.00)	(506,250.00)
TOTAL ALLOCATION		(682,295.00)	(506,250.00)	(1,188,545.00)
TOTAL GRANTS AVAILABLE		(2,885,994.08)	(758,033.07)	(3,644,027.15)
CURRENT YEAR ACTUALS				
				-
CURRENT YEAR EXPENDITURES		-	-	-
ENDING BALANCE AVAILABLE		(2,885,994.08)	(758,033.07)	(3,644,027.15)
PROPOSED AND CURRENT YEAR COMMITMENTS				
COMMITTED				
2022 SHOULDER PULLS		301,318.81		301,318.81
2021 BRIDGE 305 BUDGET \$67,500 (CP-2021-02)		128,000.00	-	128,000.00
2021 BRIDGE 7797 - BUDGET \$115,000 (CP2021-03)		128,023.05	82,976.95	211,000.00
2021 BRIDGE 9314 - BUDGET \$140,000 (CP2021-04)		265,000.00		265,000.00
2021 BRIDGE 7485 - BUDGET \$67,500 (CP2021-05)		106,000.00	-	106,000.00
2021 BRIDGE 8228 - BUDGET \$67,500 (CP2021-06)		96,000.00		96,000.00
2021 BRIDGE 13731 - BUDGET \$115,000 (CP2021-07)		128,000.00		128,000.00
2021 BRIDGE 9350 - BUDGET \$500,000 (CP2020-14)		373,433.25		373,433.25
BRIDGE 13202 (SE 30-57-8-W5) (2022)		18,923.83	56,681.47	75,605.30
BRIDGE FILE 71083 (2023)		164,027.69	492,083.07	656,110.76
BRIDGE FILE 08775 (2023)		260,000.00		260,000.00
BRIDGE FILE 71758 (2023)		290,000.00		290,000.00
OUTSTANDING COMMITMENTS		2,258,726.63	631,741.49	2,890,468.12
UNCOMMITED FUNDING AVAILABLE		(627,267.45)	(126,291.58)	(753,559.03)
PRIOR YEAR STIP GRANT RECEIVABLE				
BF13367			115,142.79	
BF71772			29,858.60	
		_	145,001.39	

IN MID YEAR OF 2021 THE FEDERAL GAS TAX GRANT (FGT) WAS RENAMED THE CANADA COMMUNITY BUILDING FUND (CCBF)



2023 APPROVED BUDGET DEBT REPAYMENT

											20)23 D	DEBT REPAYMI	FNT	
		FUNDING							-						
OUTSTANDING DEBT	NATURE	SOURCE	BYLAW	EXPIRES	RATE	Αī	T DEC 31, 2022	AT	DEC 31, 2023		PRINCIPAL		INTEREST		TOTAL
ROAD PAVING - PADDLE DAM/TR540 AND SANGUDO	SHORT (SERVUS)	TAXES	20-2018	2025	2.500%		726,071		430,892	\$	295,180	\$	14,780	\$	309,960
TOWNSHIP ROAD 544 (BORROW FROM MSI)	SHORT (SERVUS)	GRANTS	25-2017	2025	3.700%	\$	503,350	\$	261,742	\$	241,608	\$	14,522	\$	256,130
ONOWAY MEDICAL CLINIC EXPANSION	SHORT (AB FIN)	RESERVE	22-2020	2026	1.130%	\$	367,886	\$	264,252	\$	103,634	\$	3,865		107,499
TR590 - RE-CONSTRUCTION ADDITIONAL 4 MILES	SHORT (AB FIN)	TAXES	26-2021	2026	2.480%	\$	809,736	\$	614,723	\$	195,012	\$	18,880	\$	213,892
DARWELL WASTEWATER FACILITY	LONG (AB FIN)	UTILITY	03-2002	2027	6.125%	\$	68,739	\$	56,575	\$	12,164	\$	4,210	\$	16,374
SANGUDO SLIDE DRAW 1	SHORT (AB FIN)	TAXES	21-2020	2027	4.520%	\$	422,535	\$	345,409	\$	77,126	\$	18,237	\$	95,363
SANGUDO SLIDE DRAW 2 (1 PYMT)	SHORT (AB FIN)	TAXES	21-2020	2028	4.300%	\$	-	\$	101,798	\$	9,233	\$	2,189	\$	11,422
SNOWPLOW TRUCK WITH WATER TANK - DRAW 1	SHORT (AB FIN)	TAXES	35-2021	2027	4.520%	\$	339,581	\$	277,597		61,985	\$	14,656	\$	76,641
SNOWPLOW TRUCK - DRAW 2 (1 PYMT)	SHORT (AB FIN)	TAXES	35-2021	2028	4.300%	\$	-	\$	126,380	\$	11,463	\$	2,717	\$	14,180
** LAC STE ANNE FOUNDATION	LONG (AB FIN)	OTHER	19-2006	2031	4.779%	\$	1,624,043	\$	1,475,761	\$	148,282	\$	75,862	\$	224,144
TR590 RE-CONSTRUCTION DRAW 1	LONG (AB FIN)	TAXES	23-2018	2031	1.828%	\$	1,642,645	\$	1,462,318	\$	180,328	\$	29,207	\$	209,535
TR590 RE-CONSTRUCTION DRAW 2	LONG (AB FIN)	TAXES	23-2018	2031	2.850%	\$	540,910	\$	487,384	\$	53,526	\$	15,037	\$	68,563
TR590 RE-CONSTRUCTION	LONG (AB FIN)	TAXES	15-2022	2032	4.470%	\$	1,200,000	\$	1,102,436	\$	97,564	\$	52,562	\$	150,126
NORTH 43 LAGOON - FORCE MAIN COLLECTION	LONG (AB FIN)	UTILITY	19-2017	2044	2.691%	\$	545,345	\$	526,889	\$	18,456	\$	14,552	\$	33,007
NORTH 43 LAGOON - FORCE MAIN OVERSIZING	LONG (AB FIN)	UTILITY	20-2017	2044	2.691%	\$	304,631	\$	294,322	\$	10,309	\$	8,129	\$	18,438
TOTALO	LITCTANDING DE	DT AC DED	FINIANC	IAI CTATI	- N A C N I T .	Ļ	0.005.473	Ļ	7 020 477	Ļ	1 515 000	Ļ	200 400	,	1 005 274
TOTALO	OUTSTANDING DE	DIASPER	FINANC	IALSIAII	IVIEN I :	Ş	9,095,472	Þ	7,828,477	\$	1,515,869	\$	289,406	Þ	1,805,274
	** LESS LACS	TE ANNE F	OUNDAT	ION PAY	MENTS:	\$	(1,624,043)	\$	(1,475,761)	\$	(148,282)	\$	(75,862)	\$	(224,144)
LSAC DEBT REPAYMENT REQUIRED: \$ 7,471,429 \$ 6,352,716									\$	1,367,587	\$	213,543	\$	1,581,130	
LESS FUNDING SOURCES															
Utility Billing/Special Levies									ecial Levies	\$	40,929	\$	26,891	\$	67,820
Grants									Grants	\$	241,608			\$	241,608
Reserves									Reserves	\$	103,634	\$	3,865	\$	107,499
										\$	386,171	\$	30,756	\$	416,927
TO BE FUNDED FROM PROPERTY TAXES IN 2023:										\$	981,416	\$	182,787	\$	1,164,203



2023 APPROVED BUDGET ADDITIONAL DEBT

									20	024 D	EBT REPAYMI	ENT	
		FUNDING											
NEW DEBT	NATURE	SOURCE	BYLAW	TERM	RATE	AT DEC 31, 2022	AT	DEC 31, 2023	PRINCIPAL		INTEREST		TOTAL
SEWER TRANSMISSION LINE DARWELL TO TRIVILLAGE	LONG (AB FIN)	UTILITY	TBD	25 YRS	5.330%		\$	1,200,000	\$ 23,785	\$	63,647	\$	87,432
	NI	W ADDITIO	ONAL DE	BT REPA	YMENT:	\$ -	\$	1,200,000	\$ 23,785	\$	63,647	\$	87,432
						LESS F	UNDII	NG SOURCES					
						L	Itility E	Billing/Levies	\$ 23,785	\$	63,647	\$	87,432
								Grants	\$ -			\$	-
								Reserves	\$ -	\$	-	\$	-
									\$ 23,785	\$	63,647	\$	87,432
			Al	DDITION	IAL DEBT	SERVICING FRO	OM TA	XES IN 2024:	\$ -	\$	-	\$	-
		•											
			2023 AI	ND 2024	DEBT SE	RVICING FROM	PROP	ERTY TAXES:	\$ 981,416	\$	182,787	\$	1,164,203

LAC STE ANNE COUNTY DEBT LIMIT	\$ 28,664,701
REPAYMENT OF DEBT PRINCIPAL IN 2023	\$ 1,515,869
2024 NEW DEBT	\$ (1,200,000)
AMOUNT OF TOTAL DEBT LIMIT UNUSED IN 2024	\$ 28,980,570

LAC STE ANNE COUNTY RESERVE SUMMARY 2023 APPROVED



			JANUARY 1, 2023 OPENING BALANCE	COMMITMENTS ACTUAL FUTURE					2023 APPROVED	F	FUTURE INAL BALANCE
ADMINISTRATIVE RESERVES		¢	(696,065.42)	\$	_	¢	88.000.00	Ś	(678,250.00)	¢	(1,286,315.42)
COMMUNITY RESERVES		\$	(903,291.87)	•	-	\$,	\$	(246,263.25)		(1,003,880.09)
INFRASTRUCTURE RESERVES		\$	(2,694,135.59)	\$	-	\$	800,834.22	\$	60,932.05	\$	(1,832,369.32)
UTILITY RESERVES		\$	(1,561,414.97)	\$	-	\$	343,798.66	\$	383,836.00	\$	(833,780.31)
	GRAND TOTAL:	\$	(5,854,907.85)	\$	-	\$	1,378,307.91	\$	(479,745.20)	\$	(4,956,345.14)