



2020 TO 2023 APPROVED OPERATING BUDGET - DEPARTMENT SUMMARY
 APRIL 23, 2020

	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020 %	\$	Actual vs. Budget 2019 %	\$
Revenue: : Function: 00 - General Municipal Services											
101. Net Taxation	20,439,637	21,460,557	21,443,926	22,997,341	23,613,684	23,657,864	23,657,864	7%	1,553,415	100%	16,632
104. Sales and User Charges	28,170	11,930	27,000	83,379	22,000	22,000	22,000	209%	56,379	44%	(15,070)
105. Penalties, Fines and Interest	523,605	775,645	462,500	507,000	507,000	507,000	507,000	10%	44,500	168%	313,145
110. Other Revenue	5,041	12,096	5,500	6,500	6,500	6,500	6,500	18%	1,000	220%	6,596
111. From Reserves, Surplus and Inventory	658,284	47,308	47,308	616,000	0	0	0	1202%	568,692	100%	0
TOTAL REVENUE	21,654,737	22,307,537	21,986,234	24,210,220	24,149,184	24,193,364	24,193,364	10%	2,223,986	101%	321,303
Expense: : Function: 00 - General Municipal Services											
204. Bank Charges, Insurance and Other	35,059	48,201	30,000	85,884	55,000	55,000	55,000	186%	55,884	161%	18,201
205. Requisitions	5,380,756	5,689,020	5,576,214	6,205,697	6,295,688	6,295,688	6,295,688	11%	629,483	102%	112,806
209. Grants to Organizations, Contributions and Donations	22,779	25,079	44,810	59,229	24,229	22,229	22,229	32%	14,419	56%	(19,731)
210. Other Expenses	95,000	1,347,300	5,000	104,587	50,000	50,000	50,000	1992%	99,587	26946%	1,342,300
211. To Reserves, Surplus and Inventory	268,866	302,484	372,308	1,068,076	290,000	290,000	290,000	187%	695,768	81%	(69,824)
TOTAL EXPENSE	5,802,460	7,412,085	6,028,332	7,523,473	6,714,917	6,712,917	6,712,917	25%	1,495,141	123%	1,383,753
NET TOTAL : Function: 00 - General Municipal Services	15,852,277	14,895,452	15,957,902	16,686,747	17,434,267	17,480,447	17,480,447	5%	728,845	93%	(1,062,450)

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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 11 - Legislative											
104. Sales and User Charges	0	0	0	0	100	0	0	0%	0	0%	0
110. Other Revenue	5,867	5,845	5,000	5,000	5,000	5,000	5,000	0%	0	117%	845
111. From Reserves, Surplus and Inventory	2,953	0	0	0	0	0	0	0%	0	0%	0
TOTAL REVENUE	8,820	5,845	5,000	5,000	5,100	5,000	5,000	0%	0	117%	845
Expense: : Function: 11 - Legislative											
202. Materials, Goods and Supplies	3,252	0	1,000	500	4,000	500	500	-50%	(500)	0%	(1,000)
203. Contracted and General Services	117,287	134,156	127,440	67,400	148,940	127,440	127,440	-47%	(60,040)	105%	6,716
201. Salaries, Wages and Benefits	397,597	453,421	459,798	455,152	455,152	455,152	455,152	-1%	(4,646)	99%	(6,377)
211. To Reserves, Surplus and Inventory	0	0	0	0	0	0	0	0%	0	0%	0
TOTAL EXPENSE	518,136	587,577	588,238	523,052	608,092	583,092	583,092	-11%	(65,186)	100%	(661)
NET TOTAL : Function: 11 - Legislative	(509,316)	(581,733)	(583,238)	(518,052)	(602,992)	(578,092)	(578,092)	-11%	65,186	100%	1,506

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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 12 - Administration											
103. Grant Revenue	556,837	589,193	1,167,000	0	0	0	0	-100%	(1,167,000)	50%	(577,807)
104. Sales and User Charges	166,125	139,064	139,850	133,150	134,150	134,150	134,150	-5%	(6,700)	99%	(786)
111. From Reserves, Surplus and Inventory	18,971	12,231	20,000	150,000	0	0	0	650%	130,000	61%	(7,769)
120. Disposal on Capital Assets/Contributed Assets	88,829	0	0	0	0	0	0	0%	0	0%	0
122. Other Government Revenue	1,200	1,700	1,200	1,200	1,200	1,200	1,200	0%	0	142%	500
TOTAL REVENUE	831,963	742,188	1,328,050	284,350	135,350	135,350	135,350	-79%	(1,043,700)	56%	(585,862)
Expense: : Function: 12 - Administration											
201. Salaries, Wages and Benefits	1,800,466	1,824,804	2,008,722	2,090,045	2,106,289	2,122,695	2,122,695	4%	81,323	91%	(183,918)
202. Materials, Goods and Supplies	359,151	244,768	312,400	309,967	298,755	299,389	299,389	-1%	(2,433)	78%	(67,632)
203. Contracted and General Services	756,919	1,259,219	1,146,735	1,247,185	1,159,600	1,019,150	1,019,150	9%	100,450	110%	112,484
204. Bank Charges, Insurance and Other	128,322	124,674	122,138	74,880	74,939	74,505	74,505	-39%	(47,258)	102%	2,536
211. To Reserves, Surplus and Inventory	136,700	0	0	0	0	0	0	0%	0	0%	0
212. Debt Principal Payments	482,100	482,100	1,067,000	0	0	0	0	-100%	(1,067,000)	45%	(584,900)
220. Amortization on Assets	360,345	313,424	370,900	370,900	370,900	370,900	370,900	0%	0	85%	(57,476)
210. Other Expenses	0	0	0	0	0	0	0	0%	0	0%	0
TOTAL EXPENSE	4,024,002	4,248,990	5,027,895	4,092,977	4,010,483	3,886,639	3,886,639	-19%	(934,918)	85%	(778,906)
NET TOTAL : Function: 12 - Administration	(3,192,039)	(3,506,801)	(3,699,845)	(3,808,627)	(3,875,133)	(3,751,289)	(3,751,289)	3%	(108,782)	95%	193,044



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								%	\$	%	\$
Revenue: : Function: 56 - Cemetery											
104. Sales and User Charges	0	2,545	1,100	1,000	1,000	1,000	1,000	-9%	(100)	231%	1,445
105. Penalties, Fines and Interest	0	0	0	50	50	50	50	100%	50	0%	0
TOTAL REVENUE	0	2,545	1,100	1,050	1,050	1,050	1,050	-5%	(50)	231%	1,445
Expense: : Function: 56 - Cemetery											
202. Materials, Goods and Supplies	0	0	200	200	200	200	200	0%	0	0%	(200)
203. Contracted and General Services	546	0	2,500	2,500	2,500	2,500	2,500	0%	0	0%	(2,500)
209. Grants to Organizations, Contributions and Donations	4,250	4,750	6,000	6,000	6,000	6,000	6,000	0%	0	79%	(1,250)
211. To Reserves, Surplus and Inventory	0	2,545	1,100	1,050	1,050	1,050	1,050	-5%	(50)	231%	1,445
TOTAL EXPENSE	4,796	7,295	9,800	9,750	9,750	9,750	9,750	-1%	(50)	74%	(2,505)
NET TOTAL : Function: 56 - Cemetery	(4,796)	(4,750)	(8,700)	(8,700)	(8,700)	(8,700)	(8,700)	0%	0	55%	3,950



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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 65 - Economic Development											
111. From Reserves, Surplus and Inventory	0	2,900	3,530	200,000	0	0	0	5566%	196,470	82%	(630)
TOTAL REVENUE	0	2,900	3,530	200,000	0	0	0	5566%	196,470	82%	(630)
Expense: : Function: 65 - Economic Development											
201. Salaries, Wages and Benefits	57,046	35,887	37,037	25,552	25,791	26,032	26,032	-31%	(11,485)	97%	(1,151)
202. Materials, Goods and Supplies	2,789	0	500	500	500	500	500	0%	0	0%	(500)
203. Contracted and General Services	58,717	27,339	52,579	239,500	36,500	39,500	39,500	356%	186,921	52%	(25,240)
204. Bank Charges, Insurance and Other	0	663	0	850	850	850	850	100%	850	0%	663
210. Other Expenses	49,050	46,366	70,072	60,803	60,800	60,800	60,800	-13%	(9,269)	66%	(23,706)
211. To Reserves, Surplus and Inventory	3,530	0	0	0	0	0	0	0%	0	0%	0
TOTAL EXPENSE	171,132	110,255	160,188	327,205	124,441	127,682	127,682	104%	167,017	69%	(49,933)
NET TOTAL : Function: 65 - Economic Development	(171,132)	(107,355)	(156,658)	(127,205)	(124,441)	(127,682)	(127,682)	-19%	29,453	69%	49,303

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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 23 - Fire											
103. Grant Revenue	0	21,632	5,000	32,000	30,000	30,000	30,000	540%	27,000	433%	16,632
104. Sales and User Charges	384,089	279,506	349,295	350,640	352,013	352,013	352,013	0%	1,345	80%	(69,789)
105. Penalties, Fines and Interest	10,383	13,971	4,500	0	0	0	0	-100%	(4,500)	310%	9,471
110. Other Revenue	38,102	88,307	68,914	90,156	79,156	79,156	79,156	31%	21,242	128%	19,393
111. From Reserves, Surplus and Inventory	36,426	0	9,191	2,046	17,500	0	0	-78%	(7,145)	0%	(9,191)
120. Disposal on Capital Assets/Contributed Assets	0	0	10,000	0	0	0	0	-100%	(10,000)	0%	(10,000)
122. Other Government Revenue	890	11,315	10,000	10,000	10,000	10,000	10,000	0%	0	113%	1,315
TOTAL REVENUE	469,891	414,730	456,900	484,842	488,669	471,169	471,169	6%	27,942	91%	(42,170)
Expense: : Function: 23 - Fire											
201. Salaries, Wages and Benefits	521,534	524,178	564,874	537,544	540,258	542,998	542,998	-5%	(27,330)	93%	(40,696)
202. Materials, Goods and Supplies	175,008	85,655	100,650	88,300	69,500	82,800	82,800	-12%	(12,350)	85%	(14,995)
203. Contracted and General Services	384,131	359,630	378,938	463,045	379,450	359,710	359,710	22%	84,107	95%	(19,308)
204. Bank Charges, Insurance and Other	71,273	52,112	45,311	55,135	55,160	55,160	55,160	22%	9,824	115%	6,801
209. Grants to Organizations, Contributions and Donations	0	0	0	0	0	0	0	0%	0	0%	0
211. To Reserves, Surplus and Inventory	316,383	32,230	0	0	0	10,327	10,327	0%	0	0%	32,230
212. Debt Principal Payments	142,499	73,363	73,363	0	0	0	0	-100%	(73,363)	100%	0
220. Amortization on Assets	233,984	281,945	233,100	233,100	213,000	213,000	213,000	0%	0	121%	48,845
210. Other Expenses	17,970	15,682	18,258	16,258	16,258	16,258	16,258	-11%	(2,000)	86%	(2,576)
TOTAL EXPENSE	1,862,782	1,424,794	1,414,494	1,393,382	1,273,626	1,280,253	1,280,253	-1%	(21,112)	101%	10,300
NET TOTAL : Function: 23 - Fire	(1,392,892)	(1,010,064)	(957,594)	(908,540)	(784,957)	(809,084)	(809,084)	-5%	49,054	105%	(52,470)

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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 24 - Disaster and Emergency Services											
103. Grant Revenue	0	0	0	0	5,000	0	0	0%	0	0%	0
111. From Reserves, Surplus and Inventory	0	7,460	15,000	15,000	0	0	0	0%	0	50%	(7,540)
TOTAL REVENUE	0	7,460	15,000	15,000	5,000	0	0	0%	0	50%	(7,540)
Expense: : Function: 24 - Disaster and Emergency Services											
201. Salaries, Wages and Benefits	26,315	20,113	26,600	24,843	25,080	25,320	25,320	-7%	(1,757)	76%	(6,487)
202. Materials, Goods and Supplies	24	1,482	16,500	16,500	3,500	3,500	3,500	0%	0	9%	(15,018)
203. Contracted and General Services	6,899	14,965	20,300	36,100	34,050	28,400	28,400	78%	15,800	74%	(5,335)
204. Bank Charges, Insurance and Other	38	42	0	0	0	0	0	0%	0	0%	42
211. To Reserves, Surplus and Inventory	5,000	0	0	0	0	0	0	0%	0	0%	0
220. Amortization on Assets	2,300	2,300	2,300	2,300	2,300	2,300	2,300	0%	0	100%	(1)
TOTAL EXPENSE	40,575	38,902	65,700	79,743	64,930	59,520	59,520	21%	14,043	59%	(26,798)
NET TOTAL : Function: 24 - Disaster and Emergency Services	(40,575)	(31,442)	(50,700)	(64,743)	(59,930)	(59,520)	(59,520)	28%	(14,043)	62%	19,258



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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 26 - Enforcement Services											
105. Penalties, Fines and Interest	7,805	19,820	16,000	20,000	20,000	20,000	20,000	25%	4,000	124%	3,820
110. Other Revenue	43,747	30,770	26,000	30,000	30,000	30,000	30,000	15%	4,000	118%	4,770
111. From Reserves, Surplus and Inventory	0	0	10,000	0	0	0	0	-100%	(10,000)	0%	(10,000)
122. Other Government Revenue	57,600	83,968	63,000	106,500	106,500	106,500	106,500	69%	43,500	133%	20,968
TOTAL REVENUE	109,151	134,558	115,000	156,500	156,500	156,500	156,500	36%	41,500	117%	19,558
Expense: : Function: 26 - Enforcement Services											
201. Salaries, Wages and Benefits	367,690	416,069	462,170	498,429	502,493	506,598	506,598	8%	36,259	90%	(46,101)
202. Materials, Goods and Supplies	75,585	50,750	60,400	62,610	51,720	62,610	62,610	4%	2,210	84%	(9,650)
203. Contracted and General Services	118,689	62,877	72,600	76,790	79,590	76,790	76,790	6%	4,190	87%	(9,723)
204. Bank Charges, Insurance and Other	6,456	1,299	600	1,600	1,600	1,600	1,600	167%	1,000	217%	699
209. Grants to Organizations, Contributions and Donations	3,000	0	2,500	2,500	2,500	2,500	2,500	0%	0	0%	(2,500)
211. To Reserves, Surplus and Inventory	18,700	0	0	0	0	0	0	0%	0	0%	0
220. Amortization on Assets	21,671	21,671	22,000	22,000	22,000	22,000	22,000	0%	0	99%	(329)
TOTAL EXPENSE	611,791	552,667	620,270	663,929	659,903	672,098	672,098	7%	43,659	89%	(67,603)
NET TOTAL : Function: 26 - Enforcement Services	(502,640)	(418,108)	(505,270)	(507,429)	(503,403)	(515,598)	(515,598)	0%	(2,159)	83%	87,161



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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 27 - Safety											
110. Other Revenue	15,356	0	10,000	0	0	0	0	-100%	(10,000)	0%	(10,000)
111. From Reserves, Surplus and Inventory	0	0	0	0	18,000	0	0	0%	0	0%	0
TOTAL REVENUE	15,356	0	10,000	0	18,000	0	0	-100%	(10,000)	0%	(10,000)
Expense: : Function: 27 - Safety											
201. Salaries, Wages and Benefits	36,044	53,762	77,322	79,316	80,053	80,797	80,797	3%	1,995	70%	(23,560)
202. Materials, Goods and Supplies	11,747	5,216	11,750	12,650	30,100	12,100	12,100	8%	900	44%	(6,534)
203. Contracted and General Services	18,749	23,668	25,350	30,690	30,510	30,460	30,460	21%	5,340	93%	(1,682)
211. To Reserves, Surplus and Inventory	7,678	0	0	0	0	0	0	0%	0	0%	0
TOTAL EXPENSE	74,218	82,647	114,422	122,656	140,663	123,357	123,357	7%	8,235	72%	(31,775)
NET TOTAL : Function: 27 - Safety	(58,862)	(82,647)	(104,422)	(122,656)	(122,663)	(123,357)	(123,357)	17%	(18,235)	79%	21,775



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								%	\$	%	\$
Revenue: : Function: 34 - Special Transportation											
111. From Reserves, Surplus and Inventory	0	15,610	15,610	15,610	15,610	15,610	15,610	0%	0	100%	0
103. Grant Revenue	13,552	18,261	11,530	12,187	12,661	12,661	12,661	6%	657	158%	6,731
104. Sales and User Charges	1,930	1,410	0	0	0	0	0	0%	0	0%	1,410
110. Other Revenue	10,000	15,200	1,440	1,440	1,440	1,440	1,440	0%	0	1056%	13,760
122. Other Government Revenue	9,171	5,303	14,526	14,626	14,730	14,730	14,730	1%	100	37%	(9,223)
TOTAL REVENUE	34,652	55,784	43,106	43,863	44,441	44,441	44,441	2%	757	129%	12,678
Expense: : Function: 34 - Special Transportation											
203. Contracted and General Services	30,027	28,449	28,190	29,841	30,051	30,269	30,269	6%	1,651	101%	259
204. Bank Charges, Insurance and Other	5,362	1,026	4,800	4,800	4,800	4,800	4,800	0%	0	21%	(3,774)
209. Grants to Organizations, Contributions and Donations	87,404	89,372	86,670	87,984	88,930	88,930	88,930	2%	1,314	103%	2,702
211. To Reserves, Surplus and Inventory	9,500	1,000	1,000	1,000	1,000	1,000	1,000	0%	0	100%	0
220. Amortization on Assets	13,177	13,477	17,000	17,000	17,000	17,000	17,000	0%	0	79%	(3,523)
TOTAL EXPENSE	145,470	133,324	137,660	140,625	141,781	141,999	141,999	2%	2,965	97%	(4,336)
NET TOTAL : Function: 34 - Special Transportation	(110,817)	(77,540)	(94,554)	(96,762)	(97,340)	(97,558)	(97,558)	2%	(2,208)	82%	17,014



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								%	\$	%	\$
Expense: : Function: 51 - Family & Community Support											
203. Contracted and General Services	275,867	255,469	224,958	221,788	220,788	222,198	222,198	-1%	(3,170)	114%	30,511
201. Salaries, Wages and Benefits	169,656	181,272	191,388	187,347	188,241	189,143	189,143	-2%	(4,041)	95%	(10,116)
202. Materials, Goods and Supplies	7,104	6,933	7,000	7,000	7,000	7,000	7,000	0%	0	99%	(67)
204. Bank Charges, Insurance and Other	3,436	4,584	5,350	5,200	5,200	5,300	5,300	-3%	(150)	86%	(766)
211. To Reserves, Surplus and Inventory	35,300	16,622	0	0	0	0	0	0%	0	0%	16,622
TOTAL EXPENSE	491,362	464,881	428,696	421,335	421,229	423,641	423,641	-2%	(7,361)	108%	36,185
Revenue: : Function: 51 - Family & Community Support											
103. Grant Revenue	345,544	332,921	291,338	288,338	288,338	288,338	288,338	-1%	(3,000)	114%	41,583
110. Other Revenue	0	0	0	1,000	0	1,500	1,500	100%	1,000	0%	0
104. Sales and User Charges	48,988	51,762	57,560	57,560	57,560	57,560	57,560	0%	0	90%	(5,798)
122. Other Government Revenue	4,600	5,000	4,600	4,600	4,600	4,600	4,600	0%	0	109%	400
TOTAL REVENUE	399,132	389,683	353,498	351,498	350,498	351,998	351,998	-1%	(2,000)	110%	36,185
NET TOTAL : Function: 51 - Family & Community Support	(92,231)	(75,198)	(75,198)	(69,837)	(70,731)	(71,643)	(71,643)	-7%	5,361	100%	0



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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 62 - Agricultural Services											
103. Grant Revenue	357,616	360,346	368,410	356,390	167,410	162,410	162,410	-3%	(12,020)	98%	(8,064)
104. Sales and User Charges	18,003	12,089	8,643	6,243	6,243	6,243	6,243	-28%	(2,400)	140%	3,446
120. Disposal on Capital Assets/Contributed Assets	0	774	0	0	0	0	0	0%	0	0%	774
111. From Reserves, Surplus and Inventory	0	0	0	0	0	0	0	0%	0	0%	0
110. Other Revenue	0	0	1,085	1,085	1,085	1,085	1,085	0%	0	0%	(1,085)
TOTAL REVENUE	375,619	373,209	378,138	363,718	174,738	169,738	169,738	-4%	(14,420)	99%	(4,929)
Expense: : Function: 62 - Agricultural Services											
201. Salaries, Wages and Benefits	603,134	553,103	636,721	668,806	673,118	677,460	677,460	5%	32,086	87%	(83,617)
202. Materials, Goods and Supplies	197,033	205,888	203,415	105,615	205,615	205,863	205,863	-48%	(97,800)	101%	2,473
203. Contracted and General Services	201,493	196,960	248,281	331,691	254,498	247,901	247,901	34%	83,410	79%	(51,321)
204. Bank Charges, Insurance and Other	11,297	3,047	10,650	4,150	4,150	4,150	4,150	-61%	(6,500)	29%	(7,603)
209. Grants to Organizations, Contributions and Donations	1,700	8,700	8,870	30,870	30,870	30,870	30,870	248%	22,000	98%	(170)
210. Other Expenses	572	3,280	3,000	3,000	3,000	3,000	3,000	0%	0	109%	280
211. To Reserves, Surplus and Inventory	9,500	0	0	0	0	0	0	0%	0	0%	0
220. Amortization on Assets	34,437	32,038	32,300	32,300	26,000	26,000	26,000	0%	0	99%	(262)
TOTAL EXPENSE	1,059,167	1,003,018	1,143,237	1,176,432	1,197,251	1,195,244	1,195,244	3%	33,196	88%	(140,219)
NET TOTAL : Function: 62 - Agricultural Services	(683,548)	(629,809)	(765,099)	(812,714)	(1,022,513)	(1,025,506)	(1,025,506)	6%	(47,616)	82%	135,290



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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 72 - Recreation											
111. From Reserves, Surplus and Inventory	123,355	0	0	7,550	0	0	0	100%	7,550	0%	0
104. Sales and User Charges	249,123	219,761	259,062	227,700	227,700	227,700	227,700	-12%	(31,362)	85%	(39,301)
110. Other Revenue	20,000	3,343	1,000	0	0	0	0	-100%	(1,000)	334%	2,343
103. Grant Revenue	6,386	6,069	3,000	0	0	0	0	-100%	(3,000)	202%	3,069
101. Net Taxation	286,950	378,235	377,065	448,305	448,305	448,305	448,305	19%	71,240	100%	1,170
105. Penalties, Fines and Interest	0	0	0	1,000	1,000	1,000	1,000	100%	1,000	0%	0
122. Other Government Revenue	1,600	1,550	1,600	1,600	1,600	1,600	1,600	0%	0	97%	(50)
TOTAL REVENUE	687,414	608,958	641,727	686,155	678,605	678,605	678,605	7%	44,428	95%	(32,769)
Expense: : Function: 72 - Recreation											
202. Materials, Goods and Supplies	14,128	7,571	16,550	16,675	15,675	15,675	15,675	1%	125	46%	(8,979)
203. Contracted and General Services	237,999	228,002	261,925	325,990	260,040	262,840	262,840	24%	64,065	87%	(33,923)
209. Grants to Organizations, Contributions and Donations	404,852	372,000	377,165	448,405	448,405	448,405	448,405	19%	71,240	99%	(5,165)
211. To Reserves, Surplus and Inventory	20,000	13,785	0	1,000	1,000	1,000	1,000	100%	1,000	0%	13,785
204. Bank Charges, Insurance and Other	7,008	6,453	7,030	7,005	7,005	7,005	7,005	0%	(25)	92%	(577)
201. Salaries, Wages and Benefits	105,776	112,883	125,189	138,806	139,699	140,602	140,602	11%	13,617	90%	(12,306)
210. Other Expenses	912	0	0	0	0	0	0	0%	0	0%	0
220. Amortization on Assets	66,321	70,927	62,000	62,000	62,000	62,000	62,000	0%	0	114%	8,927
TOTAL EXPENSE	856,995	811,621	849,859	999,881	933,824	937,527	937,527	18%	150,022	96%	(38,239)
NET TOTAL : Function: 72 - Recreation	(169,581)	(202,662)	(208,132)	(313,726)	(255,219)	(258,922)	(258,922)	51%	(105,594)	97%	5,470



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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Expense : Function: 74 - Library Services											
203. Contracted and General Services	1,481	2,392	2,570	2,200	2,200	2,200	2,200	-14%	(370)	93%	(178)
209. Grants to Organizations, Contributions and Donations	206,863	211,659	211,666	217,650	218,410	218,410	218,410	3%	5,984	100%	(7)
TOTAL EXPENSE	208,344	214,050	214,236	219,850	220,610	220,610	220,610	3%	5,614	100%	(186)
NET TOTAL : Function: 74 - Library Services	(208,344)	(214,050)	(214,236)	(219,850)	(220,610)	(220,610)	(220,610)	3%	(5,614)	100%	186

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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 31 - Geographic Information System											
104. Sales and User Charges	5,644	5,694	6,000	4,000	4,000	4,000	4,000	-33%	(2,000)	95%	(306)
111. From Reserves, Surplus and Inventory	0	0	0	0	40,000	0	0	0%	0	0%	0
122. Other Government Revenue	(50)	0	600	600	600	600	600	0%	0	0%	(600)
TOTAL REVENUE	5,594	5,694	6,600	4,600	44,600	4,600	4,600	-30%	(2,000)	86%	(906)
Expense: : Function: 31 - Geographic Information System											
201. Salaries, Wages and Benefits	52,727	86,051	106,192	170,920	173,724	175,526	175,526	61%	64,728	81%	(20,141)
202. Materials, Goods and Supplies	26,489	13,281	31,577	15,672	15,656	15,705	15,705	-50%	(15,904)	42%	(18,295)
203. Contracted and General Services	2,896	29,672	4,646	12,834	12,893	52,898	52,898	176%	8,188	639%	25,027
204. Bank Charges, Insurance and Other	0	0	760	760	760	760	760	0%	0	0%	(760)
211. To Reserves, Surplus and Inventory	0	0	0	0	0	40,000	40,000	0%	0	0%	0
TOTAL EXPENSE	82,112	129,005	143,174	200,185	203,033	284,889	284,889	40%	57,011	90%	(14,169)
NET TOTAL : Function: 31 - Geographic Information System	(76,518)	(123,310)	(136,574)	(195,585)	(158,433)	(280,289)	(280,289)	43%	(59,011)	90%	13,264



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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 32 - Road Transportation and Fleet											
103. Grant Revenue	254,006	301,168	102,825	930,470	503,881	503,881	503,881	805%	827,645	293%	198,343
111. From Reserves, Surplus and Inventory	109,726	323,792	111,000	0	0	0	0	-100%	(111,000)	292%	212,792
104. Sales and User Charges	361,210	469,582	471,900	255,200	255,200	255,200	255,200	-46%	(216,700)	100%	(2,318)
110. Other Revenue	283,562	101,378	0	0	0	0	0	0%	0	0%	101,378
120. Disposal on Capital Assets/Contributed Assets	0	9,047	0	0	0	0	0	0%	0	0%	9,047
105. Penalties, Fines and Interest	11,061	13,581	9,000	13,500	13,500	13,500	13,500	50%	4,500	151%	4,581
112. Acquisition of Debt	0	0	0	0	0	0	0	0%	0	0%	0
122. Other Government Revenue	4,805	8,675	5,500	5,000	5,000	5,000	5,000	-9%	(500)	158%	3,175
TOTAL REVENUE	1,024,371	1,227,221	700,225	1,204,170	777,581	777,581	777,581	72%	503,945	175%	526,996
Expense: : Function: 32 - Road Transportation and Fleet											
202. Materials, Goods and Supplies	4,780,368	4,573,494	4,527,180	4,248,016	4,240,900	4,240,900	4,240,900	-6%	(279,164)	101%	46,314
203. Contracted and General Services	1,583,717	2,320,328	1,368,060	2,044,699	1,886,710	1,886,710	1,886,710	49%	676,639	170%	952,268
201. Salaries, Wages and Benefits	2,918,038	2,921,286	3,294,530	3,202,163	3,207,018	3,212,035	3,212,035	-3%	(92,367)	89%	(373,244)
204. Bank Charges, Insurance and Other	113,967	143,957	146,175	223,921	257,521	243,609	243,609	53%	77,746	98%	(2,218)
211. To Reserves, Surplus and Inventory	488,076	336,855	84,000	53,500	53,500	235,500	235,500	-36%	(30,500)	401%	252,855
209. Grants to Organizations, Contributions and Donations	207,466	23,028	0	0	0	0	0	0%	0	0%	23,028
212. Debt Principal Payments	141,189	0	96,648	717,747	936,404	950,315	950,315	643%	621,099	0%	(96,648)
220. Amortization on Assets	2,892,712	2,991,217	3,103,978	3,100,000	3,340,000	3,340,000	3,340,000	0%	(3,978)	96%	(112,761)
TOTAL EXPENSE	13,125,533	13,310,165	12,620,571	13,590,046	13,922,053	14,109,069	14,109,069	8%	969,475	105%	689,594
NET TOTAL : Function: 32 - Road Transportation and Fleet	(12,101,162)	(12,082,943)	(11,920,346)	(12,385,876)	(13,144,472)	(13,331,488)	(13,331,488)	4%	(465,530)	101%	(162,597)



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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Expense : Function: 33 - Airport											
202. Materials, Goods and Supplies	501	0	500	2,500	2,500	2,500	2,500	400%	2,000	0%	(500)
203. Contracted and General Services	4,420	3,904	5,500	6,200	6,200	6,200	6,200	13%	700	71%	(1,596)
204. Bank Charges, Insurance and Other	1,177	1,300	1,200	1,320	1,320	1,320	1,320	10%	120	108%	100
210. Other Expenses	467	0	0	0	0	0	0	0%	0	0%	0
220. Amortization on Assets	14,613	14,613	15,000	15,000	15,000	15,000	15,000	0%	0	97%	(387)
TOTAL EXPENSE	21,179	19,816	22,200	25,020	25,020	25,020	25,020	13%	2,820	89%	(2,384)
NET TOTAL : Function: 33 - Airport	(21,179)	(19,816)	(22,200)	(25,020)	(25,020)	(25,020)	(25,020)	13%	(2,820)	89%	2,384

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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Expense : Function: 36 - Engineering											
203. Contracted and General Services	0	0	0	50,000	150,000	0	0	100%	50,000	0%	0
TOTAL EXPENSE	0	0	0	50,000	150,000	0	0	100%	50,000	0%	0
NET TOTAL : Function: 36 - Engineering	0	0	0	(50,000)	(150,000)	0	0	0%	(50,000)	0%	0



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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 37 - Lagoons											
104. Sales and User Charges	40,693	79,793	37,600	43,600	43,600	43,600	43,600	16%	6,000	212%	42,193
101. Net Taxation	281,770	285,032	272,000	282,000	282,000	282,000	282,000	4%	10,000	105%	13,032
TOTAL REVENUE	322,463	364,825	309,600	325,600	325,600	325,600	325,600	5%	16,000	118%	55,225
Expense: : Function: 37 - Lagoons											
202. Materials, Goods and Supplies	4,469	7,012	5,000	5,400	5,400	5,400	5,400	8%	400	140%	2,012
203. Contracted and General Services	23,783	51,757	38,600	43,000	43,000	43,000	43,000	11%	4,400	134%	13,157
211. To Reserves, Surplus and Inventory	278,213	289,975	248,500	239,533	239,334	255,507	255,507	-4%	(8,967)	117%	41,475
204. Bank Charges, Insurance and Other	7,062	6,492	6,784	6,197	5,574	0	0	-9%	(587)	96%	(292)
212. Debt Principal Payments	9,036	9,589	9,589	10,177	10,800	0	0	6%	588	100%	0
201. Salaries, Wages and Benefits	0	0	0	21,293	21,492	21,693	21,693	100%	21,293	0%	0
220. Amortization on Assets	50,877	50,877	52,000	52,000	52,000	52,000	52,000	0%	0	98%	(1,123)
TOTAL EXPENSE	373,441	415,703	360,473	377,600	377,600	377,600	377,600	5%	17,127	115%	55,230
NET TOTAL : Function: 37 - Lagoons	(50,977)	(50,877)	(50,873)	(52,000)	(52,000)	(52,000)	(52,000)	2%	(1,127)	100%	(4)



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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 41 - Water											
104. Sales and User Charges	93,781	93,433	96,500	96,500	96,500	96,500	96,500	0%	0	97%	(3,067)
111. From Reserves, Surplus and Inventory	24,646	15,040	0	0	0	0	0	0%	0	0%	15,040
TOTAL REVENUE	118,426	108,474	96,500	96,500	96,500	96,500	96,500	0%	0	112%	11,974
Expense: : Function: 41 - Water											
201. Salaries, Wages and Benefits	14,468	29,516	10,436	29,811	30,089	30,370	30,370	186%	19,375	283%	19,080
202. Materials, Goods and Supplies	24,254	26,059	15,000	15,000	15,000	15,000	15,000	0%	0	174%	11,059
203. Contracted and General Services	84,651	61,649	45,339	45,339	45,339	45,339	45,339	0%	0	136%	16,310
204. Bank Charges, Insurance and Other	23,660	26,917	29,658	23,978	23,978	23,978	23,978	-19%	(5,680)	91%	(2,741)
211. To Reserves, Surplus and Inventory	0	0	27,717	13,930	13,652	13,371	13,371	-50%	(13,787)	0%	(27,717)
220. Amortization on Assets	18,028	18,028	18,028	18,028	18,028	18,028	18,028	0%	0	100%	0
TOTAL EXPENSE	165,062	162,169	146,178	146,086	146,086	146,086	146,086	0%	(92)	111%	15,991
NET TOTAL : Function: 41 - Water	(46,636)	(53,695)	(49,678)	(49,586)	(49,586)	(49,586)	(49,586)	0%	92	108%	(4,018)



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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 42 - Sewer Systems											
101. Net Taxation	4,940	4,940	4,940	4,940	4,940	4,940	4,940	0%	0	100%	(1)
104. Sales and User Charges	70,343	102,280	156,242	156,942	156,942	156,942	156,942	0%	700	65%	(53,962)
111. From Reserves, Surplus and Inventory	18,859	66,409	0	47,962	0	0	0	100%	47,962	0%	66,409
110. Other Revenue	63,402	7,934	0	0	0	0	0	0%	0	0%	7,934
112. Acquisition of Debt	71,734	0	0	0	0	0	0	0%	0	0%	0
TOTAL REVENUE	229,278	181,564	161,182	209,844	161,882	161,882	161,882	30%	48,662	113%	20,382
Expense: : Function: 42 - Sewer Systems											
201. Salaries, Wages and Benefits	0	0	0	16,183	16,334	16,487	16,487	100%	16,183	0%	0
202. Materials, Goods and Supplies	6,649	2,543	11,050	9,749	9,749	9,749	9,749	-12%	(1,301)	23%	(8,507)
203. Contracted and General Services	200,999	168,492	81,362	129,324	81,362	81,362	81,362	59%	47,962	207%	87,130
211. To Reserves, Surplus and Inventory	50,416	22,824	32,295	21,472	21,320	21,176	21,176	-34%	(10,823)	71%	(9,471)
204. Bank Charges, Insurance and Other	1,218	2,243	31,170	26,147	26,147	26,147	26,147	-16%	(5,023)	7%	(28,927)
212. Debt Principal Payments	0	0	27,837	26,548	26,548	26,548	26,548	-5%	(1,289)	0%	(27,837)
220. Amortization on Assets	38,059	38,059	43,000	43,000	43,000	43,000	43,000	0%	0	89%	(4,941)
TOTAL EXPENSE	297,340	234,161	226,714	272,423	224,460	224,469	224,469	20%	45,709	103%	7,447
NET TOTAL : Function: 42 - Sewer Systems	(68,062)	(52,597)	(65,532)	(62,579)	(62,578)	(62,587)	(62,587)	-5%	2,953	80%	12,935



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	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 43 - Solid Waste											
104. Sales and User Charges	701,750	896,579	912,362	896,450	897,900	897,900	897,900	-2%	(15,912)	98%	(15,783)
110. Other Revenue	0	0	0	0	0	0	0	0%	0	0%	0
111. From Reserves, Surplus and Inventory	118,589	0	0	42,000	22,000	22,000	22,000	100%	42,000	0%	0
120. Disposal on Capital Assets/Contributed Assets	113,316	0	0	0	0	0	0	0%	0	0%	0
TOTAL REVENUE	933,655	896,579	912,362	938,450	919,900	919,900	919,900	3%	26,088	98%	(15,783)
Expense: : Function: 43 - Solid Waste											
201. Salaries, Wages and Benefits	325,319	377,158	394,897	404,638	404,789	404,942	404,942	2%	9,741	96%	(17,739)
203. Contracted and General Services	360,790	375,706	335,757	384,600	365,050	365,000	365,000	15%	48,843	112%	39,949
210. Other Expenses	0	0	0	0	0	0	0	0%	0	0%	0
211. To Reserves, Surplus and Inventory	223,916	63,117	109,730	89,884	90,783	90,630	90,630	-18%	(19,846)	58%	(46,613)
202. Materials, Goods and Supplies	20,392	77,066	68,577	55,928	55,878	55,928	55,928	-18%	(12,649)	112%	8,489
204. Bank Charges, Insurance and Other	3,237	1,632	1,400	1,400	1,400	1,400	1,400	0%	0	117%	232
209. Grants to Organizations, Contributions and Donations	0	1,900	2,000	2,000	2,000	2,000	2,000	0%	0	95%	(100)
220. Amortization on Assets	98,228	76,091	98,022	98,000	98,000	98,000	98,000	0%	(22)	78%	(21,931)
TOTAL EXPENSE	1,031,883	972,670	1,010,383	1,036,450	1,017,900	1,017,900	1,017,900	3%	26,067	96%	(37,714)
NET TOTAL : Function: 43 - Solid Waste	(98,228)	(76,091)	(98,021)	(98,000)	(98,000)	(98,000)	(98,000)	0%	21	78%	21,931

2020 TO 2023 APPROVED OPERATING BUDGET - DEPARTMENT SUMMARY
 APRIL 23, 2020

	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 61 - Development & Planning Services											
103. Grant Revenue	0	2,667	196,238	193,570	0	0	0	-1%	(2,668)	1%	(193,571)
104. Sales and User Charges	459,999	293,497	407,950	357,150	358,150	358,800	358,800	-12%	(50,800)	72%	(114,453)
105. Penalties, Fines and Interest	3,151	4,530	1,000	0	0	0	0	-100%	(1,000)	453%	3,530
110. Other Revenue	0	0	100	100	100	100	100	0%	0	0%	(100)
122. Other Government Revenue	0	3,000	4,500	4,500	4,500	4,500	4,500	0%	0	67%	(1,500)
TOTAL REVENUE	463,150	303,694	609,788	555,320	362,750	363,400	363,400	-9%	(54,468)	50%	(306,094)
Expense: : Function: 61 - Development & Planning Services											
201. Salaries, Wages and Benefits	461,213	446,884	502,324	441,348	444,684	448,053	448,053	-12%	(60,976)	89%	(55,440)
202. Materials, Goods and Supplies	13,824	1,526	12,205	11,100	9,100	9,100	9,100	-9%	(1,105)	13%	(10,679)
203. Contracted and General Services	126,328	77,912	296,138	276,230	121,100	106,700	106,700	-7%	(19,908)	26%	(218,226)
211. To Reserves, Surplus and Inventory	37,649	12,522	31,000	30,000	30,000	30,000	30,000	-3%	(1,000)	40%	(18,478)
TOTAL EXPENSE	639,014	538,844	841,668	758,678	604,884	593,853	593,853	-10%	(82,989)	64%	(302,823)
NET TOTAL : Function: 61 - Development & Planning Services	(175,864)	(235,150)	(231,880)	(203,358)	(242,134)	(230,453)	(230,453)	-12%	28,521	101%	(3,270)

2020 TO 2023 APPROVED OPERATING BUDGET - DEPARTMENT SUMMARY

APRIL 23, 2020

	2018 Actual	2019 Actual	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget	Budget Change 2019/2020		Actual vs. Budget 2019	
								%	\$	%	\$
Revenue: : Function: 94 - Towers											
103. Grant Revenue	0	0	0	0	0	0	0	0%	0	0%	0
104. Sales and User Charges	64,464	67,464	65,000	65,000	65,000	65,000	65,000	0%	0	104%	2,464
TOTAL REVENUE	64,464	67,464	65,000	65,000	65,000	65,000	65,000	0%	0	104%	2,464
Expense: : Function: 94 - Towers											
202. Materials, Goods and Supplies	1,690	0	0	0	0	0	0	0%	0	0%	0
203. Contracted and General Services	23,582	25,696	89,779	111,530	42,640	42,691	42,691	24%	21,751	29%	(64,083)
204. Bank Charges, Insurance and Other	3,337	3,325	4,000	5,000	5,000	5,000	5,000	25%	1,000	83%	(675)
212. Debt Principal Payments	0	0	0	0	0	0	0	0%	0	0%	0
220. Amortization on Assets	75,151	80,266	75,000	75,000	75,000	75,000	75,000	0%	0	107%	5,266
TOTAL EXPENSE	103,759	109,287	168,779	191,530	122,640	122,691	122,691	13%	22,751	65%	(59,492)
NET TOTAL : Function: 94 - Towers	(39,295)	(41,823)	(103,779)	(126,530)	(57,640)	(57,691)	(57,691)	22%	(22,751)	40%	61,956